

Selected analysis from OC&C consumer surveys

Heathrow

November 2021





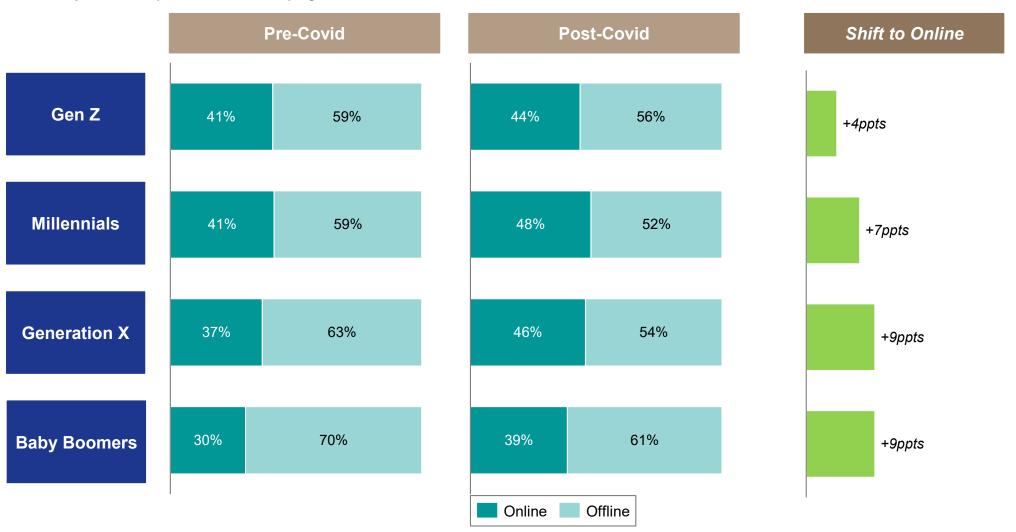
1 Channel shifts (from RPI)

Impact of regional shifts in China on global luxury shopping



There has been a generational shift online during Covid which will stick more with older generations, younger generations expect to return closer to the pre-Covid norm

Stated Spend Mix (Online v Offline) by Generation¹





Source: OC&C Retail Proposition Index 2021, OC&C analysis

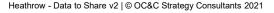


As this digital shift takes hold, Boomers and Gen X much more likely to stay home; Gen Z and Millennials expect to come out to play

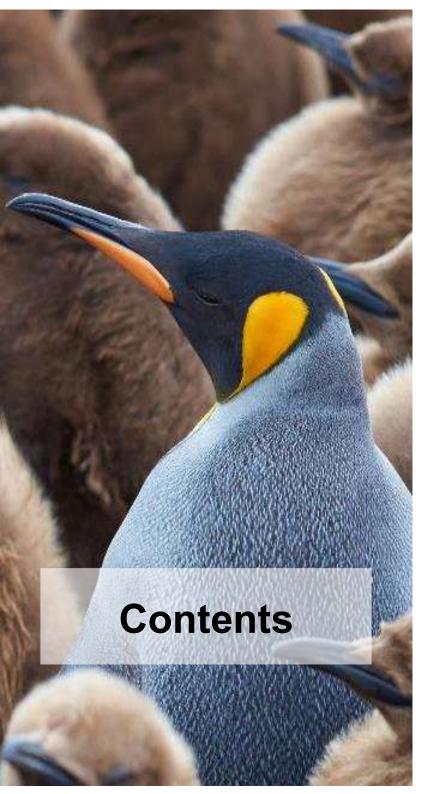
Expectations In Spending in 2022 vs Pre Covid by Channel¹ (Difference, Spend More – Spend Less, %pts)



^{1.} Looking forward to 2022 and thinking about your shopping behaviour in the future, where do you sit on these sliding scales? Source: OC&C Retail Proposition Index 2021, OC&C analysis







1

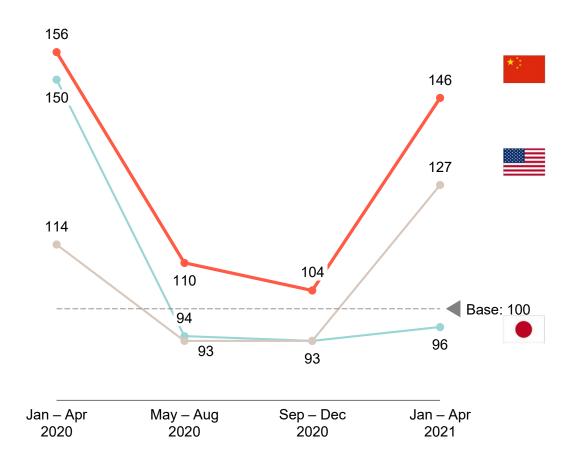
Channel shifts (from RPI)

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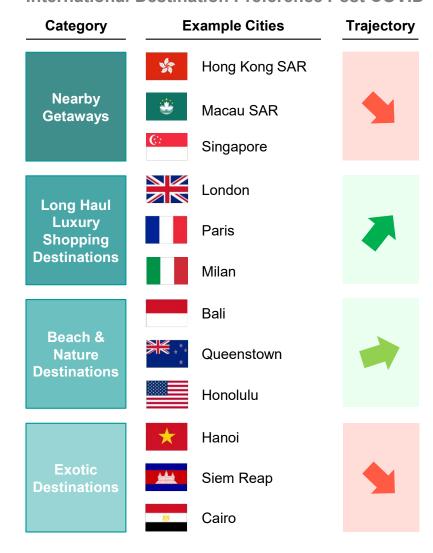
Impact of regional shifts in China on global luxury shopping

There is pent up demand for international travel among Chinese consumers, retail therapy in luxury shopping destinations is on the cards

Willingness for Outbound Travel post COVID by Country^{1,2} Jan 2020 – Apr 2021



International Destination Preference Post COVID



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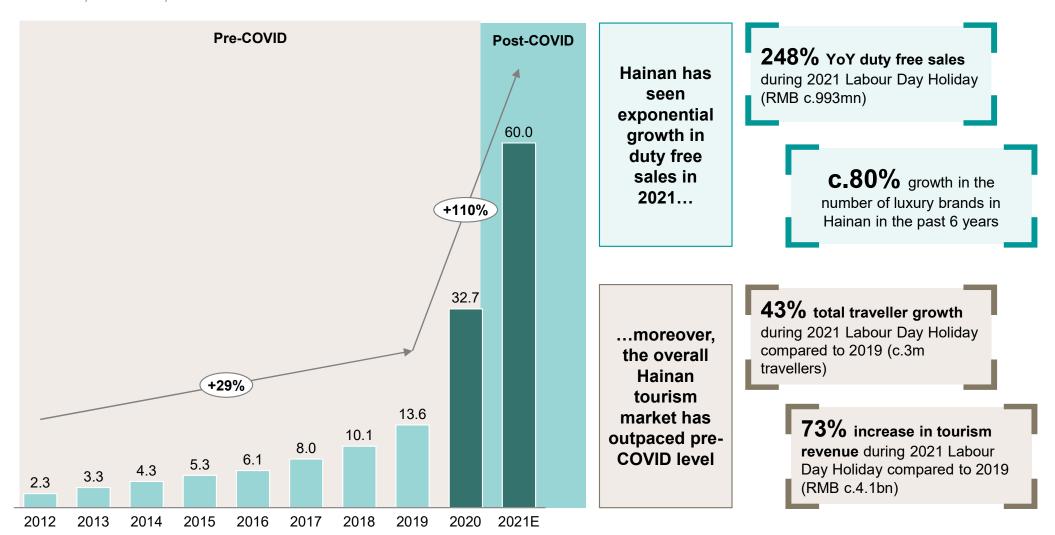


^{1.} The "Travel Barometer" reflects the dominant sentiment expressed by a market. Base 100, 2015.

^{2.} The index is tied to a base of 100; values above 100 indicate net positive attitude towards outbound travel while values below 100 indicate net negative attitude Source: European Travel Commission, Dragon Trail, Desktop research, OC&C analysis

In the longer run, part of the demand for travel and shopping will gravitate to domestic destinations – Hainan has already seen explosive growth

Hainan Duty Free Market Size Bn RMB, CAGR %, 2012-2021E



Source: TF Securities, People.cn, Desktop research, OC&C analysis

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...and players across the tourism industry have been looking to expand presence in the market post COVID

New Entrants into Hainan post COVID

Non-Exhaustive

Travel Retail Operators





 Being the single operator previously, the Hainan duty free market has historically been dominated by CDFG





 However, with the entry of other domestic travel retail giants such as CNSC – competition is expected to intensify particularly in Haikou





 International operators have partnered with domestic groups to capitalise on continuing demand esp. given operations in the rest of the world have suffered



DUFRY

As a result, by the end of 2021, Hainan is expected to have 10 duty free complexes

Luxury Groups





- New brands are entering China through Hainan's travel retail channels, e.g.
 - L'Oreal will introduce
 Valentino Beauty in '21 exclusively in Hainan



- Shiseido's THE GINZA is also to be sold outside of Japan for the first time
- 2 ...while major luxury groups are expanding its presence in Hainan



KFRING

- Luxury groups launch new product line and stores to strengthen presence:
 - Martell opened its first ever travel retail boutique in Hainan
 - Kering partnered with CDFG to launch 'Blue & Beyond' product line

Hotel Groups

- Apart from retailers, Hainan has also become a launchpad for luxury hotels looking to make a debut in China...
- US eco-luxe hotel brand 1Hotels has opened its first resort in Asia at Haitang Bay – which offers vast green space and natural farm for eco-conscious luxury travellers





- 2 ...while major hotel groups also bring in familiar faces
 - Fairmont has launched its first flagship resort in Greater China in 2020 – situating 8-minute away from duty free shopping complex and other natural attractions



Source: Desktop research, OC&C analysis

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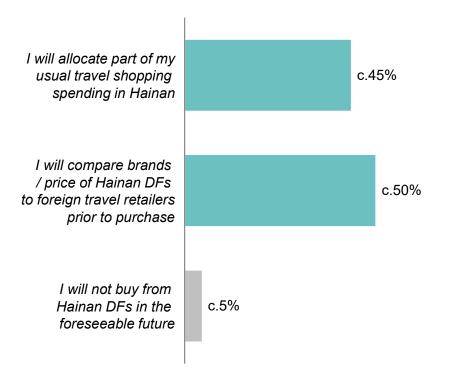
This will likely result in Chinese consumers allocating a good proportion of their historically international luxury spend to Hainan

Evolving Chinese Traveller Shopping Preferences

Indicative

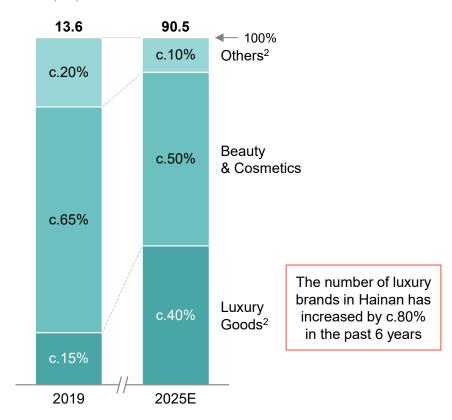
With the emergence of the Hainan market, Chinese consumers' preference to purchase overseas is likely to evolve...

Impact of Hainan Duty Free on Post COVID Shopping Budget¹ n=161, Mid 2021



...in particular, luxury goods sales is projected to see strong growth in a market that is historically dominated by beauty

Hainan Duty Free Sales by Category Bn RMB, %, 2019-25E



^{2.} Luxury Goods refers to luxury fashion & accessories, as well as watches & jewellery; while others refers to for example consumer electronics, tobacco, etc. Source: OC&C experience, UBS, Bernstein Research, OC&C analysis



^{1. &#}x27;Will Hainan duty free stores affect your outbound travel shopping spend in the next 3 years?'

Thank you!

