

GHOST

GROUND HANDLING OPERATIONS SAFETY TEAM

GHOST Introduction

What is GHOST?

GHOST is a free voluntary industry working group, established by the UK Civil Aviation Authority, to identify risks that affect ground and flight safety during ground operational activities.

What does GHOST do?

GHOST provides a forum to discuss safety related concerns, increasing industry awareness with the aim of reducing the likelihood of related incidents. Topics of focus will be identified using data, intelligence and/or feedback from members and industry subject matter experts. GHOST may decide to produce new and/or revised safety resources.

Who is GHOST?

GHOST members (approximately 440) represent the global aviation community and include Aircraft Operators, Airport Operators, Aviation Regulators and Ground Handling Service Providers.

GHOST Meetings

GHOST meetings are held four times a year. Two virtually (held over ½ day using MS Teams) and two in person (held over 1 ½ days), at various locations. Both members and the co-chairs will suggest/agree topics for presentation and/or discussion. Subject to the co-chairs' approval, other appropriate organisations from the aviation industry, or indeed other industries, are welcome to present concerns or share information.

GHOST Confidentiality

The effectiveness of GHOST is dependent upon our ability to discuss safety matters openly and freely. Therefore, the confidentiality and de-identification of information exchanged must be observed by all members, contributors, and observers. The Federal Aviation Administration's 'Rules of the Road' have been adopted.

GHOST Structure

To ensure GHOST remains relevant to industry and delivers clear outcomes in line with strategic objectives, a defined structure has been established:

- GHOST is jointly co-chaired by the CAA and industry. The current co-chairs are Jason Sandever (CAA) and Gavin Marriott (Jet2.com).
- The GHOST Review Board (GRB), which comprises the co-chairs and key stakeholders from each of the main communities represented, is tasked with reviewing the Team's priorities, output, and performance.
- The CAA's Group Director of Safety and Airspace Regulation Group (SARG) sponsors GHOST, ensuring that the Team is supported at a senior leadership level.

Output from GHOST will help determine the CAA's Ground Handling risk picture, and GHOST will in turn support the CAA in managing the associated mitigations.