



**AIR CANADA**

**Amos Kazzaz**  
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November 4, 2020

Attn: Mr. Paul Smith  
Civil Aviation Authority  
Aviation House  
Beehive Ring Road  
Crawley  
RH6 0YR

By email: [economicregulation@caa.co.uk](mailto:economicregulation@caa.co.uk)  
[paul.smith@caa.co.uk](mailto:paul.smith@caa.co.uk)

Dear Mr. Smith,

**Re: CAP1966 Economic Regulation of Heathrow Airport Ltd: Response to its request for a Covid 19 related RAB adjustment.**

I write to you on behalf of Air Canada supporting the views previously communicated by London (Heathrow) Airline Consultative Committee (LACC) and the Heathrow AOC. In line with air carriers we do not support HAL's application to reopen or adjust the RAB for revenues not achieved.

In response to the pandemic Air Canada has made very difficult decisions to significantly reduce our workforce, operating expenses, and capital expenditures as we navigate these uncertain times.

The airline industry continues to struggle and timelines for a recovery remain uncertain, it would be unfair to both the airlines and consumer by placing additional cost burdens on us by increasing future expenses when the future remains so uncertain.

Yours truly,

Amos Kazzaz

Cc: Bill Devlin, Sr. Director – Airport Development & Charges