

Attn: Mr. Paul Smith
Group Director of Consumers and Markets
Civil Aviation Authority

2nd November 2020

Sent by email to: paul.smith@caa.co.uk
economicregulation@caa.co.uk

Dear Paul,

This letter is in response to the consultation that will be held by the Civil Aviation Authority in regards to compensating Heathrow Airport Limited for lost revenue due to COVID-19. Aeromexico strongly supports the AOC's view that there is no evidence to make an urgent intervention now – not in full or partially. We believe that consumers should not be affected by any premium that HAL has been paying due to its high gearing problem and this should be handled by HAL's shareholders. Additionally, we believe that by increasing HAL's RAB in 2022 will not be in the interests of consumers.

Please consider that Aeromexico opposes HAL's request for a RAB adjustment as we believe that airlines will be negatively impacted due to increased future airport charges.

Kind regards,
Maximiliano Barberis

Maximiliano Barberis-Orozco
Airport Manager London Heathrow