

MAJOR UNITED KINGDOM AIRLINES - PROFIT AND LOSS
ACCOUNT SUMMARY 2006 - 2013
(£ Million)

Table 2.3

	2006			2007		
	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES
1 Scheduled Passenger (a) First Class))))))
(b) Normal Economy	12 079.9	7 128.2	4 951.6	12 854.6	7 417.5	5 437.1
(c) Other Scheduled Service Pax))))))
2 Scheduled Excess Baggage	51.6	18.3	33.4	67.9	23.1	44.8
3 Scheduled Freight and Diplomatic bags	204.1	-	204.1	188.7	0.0	188.7
4 Scheduled and Non-scheduled Mail	499.0	448.9	50.1	492.9	433.5	59.4
5 Non-scheduled flights (a) Inclusive Tours))))))
(b) ABC other than part charter))))))
(c) Cargo	3 357.2	1.8	3 355.4	3 038.0	1.9	3 036.2
(d) Other))))))
6 Incidental Revenue	441.4	12.6	428.8	572.2	14.6	557.6
7 Total Operating Revenue	16 633.2	7 609.8	9 023.5	17 214.2	7 890.6	9 323.6
8 Flight crew salaries))))))
9 Flight crew allowances and expenses	1 556.4	784.1	772.3	1 651.7	779.0	872.7
10 Cabin crew salaries (including training)))))))
11 Cabin crew allowances and expenses	371.1	232.1	139.0	384.1	243.9	140.3
12 Aircraft fuel and oil	3 985.3	1 856.9	2 128.5	4 300.7	1 982.1	2 318.6
13 Flight equipment insurance and uninsured losses	46.2	10.8	35.4	30.8	4.2	26.6
14 Rental of flight equipment	1 157.5	281.5	876.0	1 137.9	274.2	863.7
15 Flight crew training (when not amortised)	43.3	8.6	34.7	49.2	9.3	40.0
16 Flight crew expenses other than items 8-15	125.2	-	125.2	64.8	0.0	64.8
17 Maintenance and overhaul (a) Fixed	815.1	553.6	261.5	918.3	564.7	353.6
(b) Variable	509.8	-	509.8	487.8	0.0	487.8
18 Depreciation of aircraft fleet (including spares)	711.1	536.0	175.1	704.9	527.7	177.1
19 Depreciation of ground property and equipment	198.3	158.7	39.6	183.0	144.4	38.5
20 Amortisation of development and pre-operating costs	4.6	-	4.6	4.4	0.0	4.4
21 Flight crew training (when amortised)	-	-	0.0	0.2	0.0	0.2
22 Landing and departure fees	465.0	167.4	297.6	476.6	171.3	305.3
23 En-route and other Navigation service charges	842.9	301.2	541.8	860.2	312.0	548.2
24 Handling charges and parking fees	792.9	212.7	580.2	792.0	223.7	568.3
25 Station Costs	583.4	457.6	125.8	620.5	495.7	124.7
26 Passenger services (a) Fixed	363.8	319.6	44.2	373.4	338.0	35.4
(b) Variable	264.3	-	264.3	272.0	0.0	272.0
27 Passenger embarkation fees	532.2	18.4	513.8	570.3	12.7	557.7
28 Passenger insurance	60.3	31.3	29.0	63.1	41.5	21.7
29 Sales	82.7	37.6	45.2	100.2	53.3	46.8
30 Reservations	64.1	-	64.1	65.9	0.0	65.9
31 Advertising and promotion	272.2	135.7	136.5	243.2	98.2	145.1
32 Commission	396.7	301.5	95.2	363.2	271.7	91.5
33 General and administrative	995.6	552.6	443.0	893.1	431.3	461.8
34 Specific cargo costs	154.0	87.3	66.7	119.3	51.8	67.5
35 Other operating expenses	231.6	3.5	228.1	509.5	(1.6)	511.1
36 Total Operating Expenses	15 625.7	7 048.6	8 577.1	16 240.2	7 029.3	9 211.0
37 Operating Profit (or Loss)	1 007.5	561.1	446.4	974.0	861.3	112.7
38 Profit or Loss on disposal of fixed assets	(20.3)	(25.4)	5.1	24.8	15.4	9.4
39 Interest payable less receivable (net)	(83.8)	(104.0)	20.2	(161.0)	(190.2)	29.2
40 Direct Subsidies from public funds	0.3	-	0.3	0.0	0.0	0.0
41 Other payments from public funds	-	-	0.0	0.0	0.0	0.0
42 Dividends receivable	(255.5)	(255.5)	0.0	1.4	1.5	(0.1)
43 Other non-operating items	(40.3)	(31.3)	(9.1)	108.0	82.3	25.6
44 Non-Operating Items (net)	(399.7)	(416.2)	16.5	(26.9)	(91.0)	64.1
45 Profit or Loss (-) before Exceptionals and Taxation	607.8	145.0	462.9	947.1	770.3	176.8

MAJOR UNITED KINGDOM AIRLINES - PROFIT AND LOSS
ACCOUNT SUMMARY 2006 - 2014
 (£ Million)

Table 2.3

	TOTAL UK AIRLINES	2010 BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	2011 BRITISH AIRWAYS PLC	OTHER UK AIRLINES
1 Scheduled Passenger (a) First Class))))))
(b) Normal Economy	11 857.4	5 663.3	6 194.1	15 253.9	8 436.8	6 817.1
(c) Other Scheduled Service Pax))))))
2 Scheduled Excess Baggage	305.8	31.1	274.7	401.1	46.0	355.0
3 Scheduled Freight and Diplomatic bags	227.0	-	227.0	239.0	0.0	239.0
4 Scheduled and Non-scheduled Mail	63.9	-	63.9	28.8	0.0	28.8
5 Non-scheduled flights (a) Inclusive Tours))))))
(b) ABC other than part charter))))))
(c) Cargo	3 440.7	531.7	2 909.0	4 331.9	739.2	3 592.7
(d) Other))))))
6 Incidental Revenue	1 437.6	171.7	1 265.9	1 106.6	273.8	832.8
7 Total Operating Revenue	17 332.3	6 397.8	10 934.5	21 361.2	9 495.8	11 865.4
8 Flight crew salaries))))))
9 Flight crew allowances and expenses	1 470.7	557.8	912.9	1 947.7	784.6	1 163.0
10 Cabin crew salaries (including training)))))))
11 Cabin crew allowances and expenses	368.0	175.7	192.3	1 403.5	1 300.2	103.2
12 Aircraft fuel and oil	4 694.3	1 836.9	2 857.4	6 555.1	3 187.1	3 368.0
13 Flight equipment insurance and uninsured losses	24.6	3.4	21.2	31.9	3.6	28.3
14 Rental of flight equipment	889.5	140.1	749.4	1 041.8	194.1	847.8
15 Flight crew training (when not amortised)	11.5	-	11.5	15.2	0.0	15.2
16 Flight crew expenses other than items 8-15	499.5	-	499.5	378.9	0.0	378.9
17 Maintenance and overhaul (a) Fixed	1 024.1	564.5	459.6	1 243.4	812.3	431.2
(b) Variable	532.6	-	532.6	580.8	0.0	580.8
18 Depreciation of aircraft fleet (including spares)	594.3	456.2	138.1	780.6	554.0	226.6
19 Depreciation of ground property and equipment	121.1	82.0	39.1	139.6	98.8	40.8
20 Amortisation of development and pre-operating costs	20.3	-	20.3	24.7	0.0	24.7
21 Flight crew training (when amortised)	0.9	-	0.9	0.5	0.0	0.5
22 Landing and departure fees	498.8	157.7	341.1	1 111.9	248.8	863.1
23 En-route and other Navigation service charges	956.0	263.5	692.5	1 139.5	393.0	746.5
24 Handling charges and parking fees	988.5	276.4	712.1	1 020.7	269.9	750.9
25 Station Costs	422.9	345.0	77.9	516.5	438.6	77.9
26 Passenger services (a) Fixed	285.3	238.1	47.1	330.0	282.2	47.7
(b) Variable	253.0	-	253.0	277.2	0.0	277.2
27 Passenger embarkation fees	725.0	-	725.0	361.9	0.0	361.9
28 Passenger insurance	30.2	14.6	15.6	22.9	18.3	4.6
29 Sales	97.2	34.7	62.4	188.8	73.0	115.8
30 Reservations	56.2	-	56.2	55.4	0.0	55.4
31 Advertising and promotion	223.0	78.5	144.5	204.6	70.8	133.8
32 Commission	317.8	174.9	143.0	409.6	313.1	96.5
33 General and administrative	485.8	-	485.8	689.3	0.0	689.3
34 Specific cargo costs	113.7	29.5	84.3	46.8	(36.3)	83.1
35 Other operating expenses	806.4	612.9	193.5	222.6	0.0	222.6
36 Total Operating Expenses	16 511.1	6 042.5	10 468.7	20 741.4	9 006.0	11 735.4
37 Operating Profit (or Loss)	821.1	355.3	465.8	619.8	489.8	130.0
38 Profit or Loss on disposal of fixed assets	(13.7)	(5.4)	(8.3)	(16.9)	(3.4)	(13.5)
39 Interest payable less receivable (net)	(224.4)	(95.7)	(128.7)	(212.0)	(112.3)	(99.8)
40 Direct Subsidies from public funds	-	-	0.0	0.0	0.0	0.0
41 Other payments from public funds	-	-	0.0	0.0	0.0	0.0
42 Dividends receivable	0.6	-	0.6	0.2	0.0	0.2
43 Other non-operating items	(473.3)	(21.9)	(451.4)	316.4	213.3	103.2
44 Non-Operating Items (net)	(710.8)	(123.0)	(587.9)	87.6	97.5	(9.9)
45 Profit or Loss (-) before Exceptionals and Taxation	110.3	232.4	(122.1)	707.4	587.4	120.0

NOTES

2006 - Astraeus Ltd report covers a 13 month period.
 2007 - First Choice Airways Ltd report covers a 11 month period
 2008 - Thomas Cook Airlines report covers a 18 month period
 2010 - Atlantic Airlines Ltd report covers a 19 month period.
 2010 - British Airways Plc report covers a nine month period.
 2010 - BA Cityflyer Ltd report covers a nine month period
 2011 - Astraeus Ltd report covers a 11 month period.
 2013 - Virgin Atlantic Airways Ltd report covers a 10 month period

	2008			2009	
TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES
))))))
13 769.8	7 601.8	6 168.1	12 615.9	6 812.8	5 803.1
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63.4	22.4	41.1	281.7	33.8	247.8
202.0	0.0	202.0	163.2	-	163.2
503.7	433.3	70.4	612.6	550.3	62.4
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3 476.3	4.0	3 472.4	3 094.6		3 094.6
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734.1	88.0	646.1	1 067.0	274.1	792.9
18 749.3	8 149.3	10 600.0	17 835.0	7 671.0	10 164.0
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1 824.3	818.4	1 005.9	1 590.5	780.9	809.7
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445.2	264.4	180.8	1 280.1	1 179.9	100.2
6 158.2	2 839.6	3 318.6	5 404.4	2 336.4	3 068.1
28.0	5.0	23.0	42.0	4.8	37.1
1 231.8	392.4	839.4	1 048.5	161.8	886.7
25.6	8.7	16.9	10.8	-	10.8
84.3	0.0	84.3	457.1	-	457.1
1 064.1	642.8	421.3	978.3	438.7	539.6
486.1	0.0	486.1	405.0	-	405.0
701.8	545.3	156.6	793.0	597.0	196.0
167.0	122.4	44.6	164.8	113.0	51.8
1.6	0.0	1.6	20.3	-	20.3
0.9	0.0	0.9	-	-	-
563.2	201.5	361.7	559.9	211.3	348.6
958.1	345.1	613.1	996.6	352.7	643.9
926.4	276.7	649.8	895.0	276.1	618.8
655.8	522.2	133.6	518.8	450.0	68.8
394.4	351.2	43.1	381.3	331.6	49.7
232.7	0.0	232.7	190.8	-	190.8
600.9	12.2	588.7	771.9	-	771.9
38.5	26.8	11.6	27.7	20.5	7.2
108.8	48.8	59.9	142.1	63.6	78.5
60.6	0.0	60.6	40.6	-	40.6
346.6	190.0	156.6	245.9	100.2	145.7
348.7	255.8	92.9	312.8	225.5	87.3
852.7	422.9	429.8	661.8	113.7	548.1
97.6	21.5	76.1	165.9	112.8	53.0
330.3	0.3	330.0	152.6	2.3	150.3
18 734.1	8 313.8	10 420.2	18 258.2	7 872.8	10 385.4
15.2	(164.5)	179.7	(423.2)	(201.8)	(221.4)
46.1	14.3	31.8	5.8	(8.1)	13.9
(318.5)	(279.3)	(39.2)	(352.1)	(294.4)	(57.7)
0.0	0.0	0.0	-	-	-
0.0	0.0	-	-	-	-
8.3	8.0	0.3	-	-	-
(33.7)	(33.4)	(0.3)	2.4	2.4	-
(297.8)	(290.4)	(7.5)	(343.9)	(300.1)	(43.8)
(282.6)	(454.8)	172.2	(767.1)	(501.9)	(265.2)

TOTAL UK AIRLINES	2012 BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	2013 BRITISH AIRWAYS PLC	OTHER UK AIRLINES
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16 111.7	9 001.1	7 110.6	501 064.1	9 707.2	491 356.9
))))))
408.9	47.1	361.8	6 953.6	52.8	6 900.8
230.7	0.0	230.7	63.3	-	63.3
25.3	0.0	25.3	22.9	-	22.9
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3 729.3	728.4	3 000.9	117 524.9	688.6	116 836.3
))))))
952.0	279.4	672.6	164 156.1	292.8	163 863.3
21 457.9	10 056.0	11 401.9	789 784.8	10 741.4	779 043.4
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1 872.3	843.8	1 028.5	76 298.9	895.8	75 403.1
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1 044.0	944.8	99.2	3 660.1	697.8	2 962.4
7 097.3	3 604.3	3 493.0	245 926.5	3 684.2	242 242.3
26.2	3.1	23.1	3 356.1	2.9	3 353.2
1 252.2	225.3	1 026.8	71 521.7	198.4	71 323.3
13.8	0.0	13.8	4 643.5	-	4 643.5
210.7	0.0	210.7	69 370.3	-	69 370.3
1 408.5	908.8	499.7	42 046.0	1 042.3	41 003.7
410.9	0.0	410.9	74 747.5	-	74 747.5
745.9	570.0	175.9	4 265.3	586.0	3 679.3
142.7	110.7	32.1	2 787.9	103.3	2 684.6
28.5	0.0	28.5	31.7	-	31.7
0.0	0.0	0.0	-	-	-
1 138.1	274.8	863.3	26 790.0	136.7	26 653.3
1 060.1	400.9	659.2	53 454.9	437.6	53 017.3
909.2	273.5	635.8	52 235.6	467.9	51 767.8
520.2	460.6	59.5	587.4	532.7	54.8
346.1	318.8	27.2	4 443.6	345.3	4 098.3
198.4	0.0	198.4	174.0	-	174.0
357.3	3.5	353.8	379.0	(0.2)	379.2
19.3	16.6	2.8	21.2	19.2	2.0
163.7	57.0	106.7	234.6	129.1	105.5
47.8	0.0	47.8	40.7	-	40.7
210.3	82.5	127.8	237.6	126.8	110.8
404.7	325.7	79.0	419.2	337.1	82.0
1 042.6	428.5	614.1	38 456.1	431.9	38 024.2
29.5	(49.5)	78.9	31.0	(37.1)	68.1
209.6	0.0	209.6	7 346.7	-	7 346.7
20 909.8	9 803.7	11 106.0	783 507.1	10 137.6	773 369.5
548.1	252.3	295.9	6 277.7	603.8	5 673.9
(2.7)	(2.4)	(0.3)	6 430.5	(1.9)	6 432.4
(29.6)	47.0	(76.6)	(2 583.8)	(344.1)	(2 239.7)
0.0	0.0	-	-	-	-
0.0	0.0	-	-	-	-
472.0	0.0	472.0	(39.4)	-	(39.4)
(526.4)	(113.0)	(413.4)	32.0	58.7	(26.7)
(86.7)	(68.4)	(18.3)	3 839.3	(287.3)	4 126.6
461.5	183.9	277.6	10 116.9	316.5	9 800.4