AIRLINES 1994-2002

(£ Million)

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| | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|--|---------|---------|---------|---------|-----------|-----------|-----------|-----------|-----------|
| OTHER UK AIRLINES | | | | | | | | | |
| Total assets employed of which | 523.1 | 665.1 | 976.6 | 1 230.3 | 1 614.8 | 1 888.6 | 2 336.6 | 2 491.1 | 2 590.7 |
| Operating equipment and Property | 521.1 | 561.9 | 710.3 | 957.8 | 1 344.3 | 1 577.9 | 1 980.3 | 1 871.3 | 1 404.3 |
| Payments on account of Aircraft under construction | 39.9 | 77.5 | 56.6 | 62.4 | 62.0 | 114.5 | 172.2 | 218.9 | 79.9 |
| Other non-current assets | 34.2 | 55.9 | 117.6 | 105.4 | 106.4 | 45.0 | 60.3 | 90.8 | 432.5 |
| Total net current assets | (72.1) | (30.2) | 92.1 | 104.7 | 102.1 | 151.2 | 123.8 | 310.1 | 674.1 |
| Total liabilities | 523.1 | 665.1 | 976.6 | 1 230.3 | 1 613.8 | 1 888.6 | 2 336.6 | 2 491.1 | 2 590.7 |
| of which Shareholders funds | 145.5 | 177.6 | 472.0 | 452.9 | 581.3 | 752.8 | 951.3 | 1 021.4 | 1 437.0 |
| Operating Profit (or loss) | 65.1 | 145.0 | 160.7 | 216.2 | 304.8 | 231.7 | 202.6 | 163.5 | 333.0 |
| Operating Profit (or loss) as a percentage of total assets employed | 12.4 | 21.8 | 16.5 | 17.6 | 18.9 | 12.3 | 8.7 | 6.6 | 12.9 |
| Shareholders funds as a percentage of total liabilities | 27.8 | 26.7 | 48.3 | 36.8 | 36.0 | 39.9 | 40.7 | 41.0 | 55.5 |
| BRITISH AIRWAYS CONSOLIDATED | | | | | | | | | |
| Total assets employed of which | 6 730.5 | 7 217.9 | 7 276.5 | 8 479.3 | 9 249.2 | 9 878.7 | 9 877.5 | 9 758.2 | 9 189.0 |
| Operating equipment and Property | 5 786.1 | 6 041.6 | 6 737.7 | 7 903.1 | 8 908.3 | 9 507.3 | 10 531.2 | 10 042.7 | 9 036.1 |
| Payments on account of Aircraft under construction | 376.9 | 783.8 | 850.7 | 763.2 | 706.4 | 492.2 | - | - | - |
| Other non-current assets | 471.0 | 531.4 | 684.8 | 388.1 | 938.0 | 1 451.7 | 1 450.8 | 1 353.5 | 1 367.2 |
| Total net current assets | 96.5 | (138.9) | (996.7) | (575.1) | (1 303.5) | (1 572.5) | (2 104.5) | (1 638.0) | (1 214.3) |
| Total liabilities | 6 730.5 | 7 217.9 | 7 276.5 | 8 479.3 | 9 249.2 | 9 878.7 | 9 877.5 | 9 758.2 | 9 189.0 |
| of which Shareholders funds | 2 405.3 | 2 806.9 | 3 209.7 | 3 471.1 | 3 049.2 | 3 075.9 | 3 137.4 | 1 965.3 | 1 910.6 |
| Operating Profit (or loss) | 659.5 | 780.7 | 596.6 | 216.2 | 461.1 | 96.4 | 380.6 | (121.5) | 314.0 |
| Operating Profit (or loss) as a percentage of total assets employed | 9.8 | 10.8 | 8.2 | 2.5 | 5.0 | 1.0 | 3.9 | (1.2) | 3.4 |
| Shareholders funds as a percentage of total liabilities | 35.7 | 38.9 | 44.1 | 40.9 | 33.0 | 31.1 | 31.8 | 20.1 | 20.8 |

1995 - Virgin Atlantic's financial report covers a 10 month period.

- 1997 KLM Uks (formerly Air UK) financial report covers a 15 month period.
- 1997 Caledonian Airways' financial report covers a 15 month period.
- 1997 Air UK Leisure and Leisure International Airways operated as a single company after October 1997.
- To enable comparisons with the financial data, traffic statistics for the two companies have been merged.
- 1998 Airline Management Limited, ceased operations November 1998.
- 1998 British Midland Airways includes British Midland Commuter results and continue to do so.
- 1999 JMC Airlines financial report covers a 14 month period.
- 2000 British World Airlines financial report cover a 10 month period.
- 2000 British Airways Consolidated includes British Airways (Euro Ops) LGW results.
- 2001 British Regional Airlines Ltd financial report covers a 15 month period.
- 2001 Thomas cook Airlines Ltd financial report covers a 10 month period.
- 2002 Go Fly Ltd financial report covers a 4 month period.